Pan American Institute of Geography and History

Specialized Agency of the Organization of American States

Strategic Plan of the Pan American Institute of Geography and History 2026–2029... Towards the PAIGH Centenary

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Secretary General

"**Science** in the **Service** of **Peace**"

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Introduction

The Pan American Institute of Geography and History (PAIGH) was founded by a resolution adopted at the Sixth International Conference of American States in Havana, Cuba, on February 7, 1928. Thus, in 2028, it will celebrate a century of service to the nations of the Americas.

At the time of its founding, the PAIGH had the following objectives: "to coordinate, distribute, and disseminate geographical and historical studies in the countries of the Americas; to cooperate in resolving problems involving Geography and History; to coordinate scientific research and studies conducted by the countries of the continent in these fields; furthermore, it would be responsible for clarifying boundary issues at the request of the States directly concerned; finally, it was to establish two important collections, one bibliographic and the other archival, containing maps and historical documents related to the Americas".[1]

According to its current Organic Statute, the PAIGH is a specialized inter-American scientific agency of the Organization of American States (OAS), of which it has been a member since 1949. Consequently, it is the oldest specialized entity within the Inter-American System and the OAS itself, which explains its alignment with the Charter of the Organization of American States. Currently, it enjoys technical and financial autonomy in the performance of its functions, within the limits established by its regulations in force.

The current mission of the PAIGH, paraphrasing the provisions of its Organic Statute, is to promote, coordinate, and disseminate studies in its areas of interest, namely Cartography, Geography, History, Geophysics, and related sciences, for the benefit of the Americas; to support initiatives, innovation, and the creation of knowledge through studies, training activities, and the work of its Commissions; and to promote interdisciplinary cooperation among institutes throughout the Americas and related international organizations.[2]

1 *Sixth International Conference of American States*, Final Proceedings. Motions, Agreements, Resolutions, and Accords; published in Havana, Cuba, by Imprenta y Papelería de Rambla, Bouza y Ca. (located at Pí y Margall Streets, Nos. 33 and 35), in 1928; pp. 7–11.

2 *Organic Statute of the Pan American Institute of Geography and History*, approved by the 22nd General Assembly of the PAIGH (virtual format, October 27, 2021). Estatuto_Organico_FINAL.pdf (March 14, 2025).

The *Strategic Plan of the Pan American Institute of Geography and History 2026–2029… Towards the PAIGH Centenary* was developed on the basis of the following documents and considerations:

1. The current institutional regulatory framework (Organic Statute, regulations, and other governing provisions);
2. *The PAIGH Pan-American Agenda 2023–2030*;
3. *The Charter of the Organization of American States;*
4. The 17 Sustainable Development Goals of the United Nations 2030 Agenda;
5. The Strategic Modernization Plan of the Pan American Institute of Geography and History 2022–2025; and,
6. The completion of the organizational reengineering process carried out at the PAIGH during the 2022–2025 period.

This Strategic Plan… took into account the provisions of the Organic Statute, approved by the 22nd General Assembly (held virtually on October 27, 2021), as well as the rules, procedures and governing provisions currently in force, approved by the General Assemblies held between 2022 and 2024. It should be noted that the entire institutional regulatory framework is new, is aligned with the Organic Statute, and meets the new requirements of the international community and of the country hosting the headquarters of our institution.[3]

Regarding the Pan-American Agenda 2023–2030, it is a guiding document of the PAIGH that was approved by the 25th General Assembly held in Santiago, Chile, in November 2024. Given its importance and guidelines, it was considered an instrument for guiding institutional research, training, and scientific dissemination activities for the benefit of the Americas.[4]

This Strategic Plan was aligned with the provisions of Article 3 of the Charter of the Organization of American States, which establishes the principles governing and applicable to each Member State and to the Organization itself: respect for international law and for the legal personality, sovereignty, and independence of States, as well as faithful compliance with international treaties; good faith and solidarity, which must govern relations among States, together with the effective exercise of democracy; non-intervention in the affairs of another State; the elimination of poverty; the determination to condemn wars of aggression and to recognize that victory does not confer rights; the principle that aggression against one Member State

[3] Organic Statute of the Pan American Institute of Geography and History, approved by the 22nd PAIGH General Assembly (virtual format, October 27, 2021); official PAIGH website, March 14, 2025; https://www.ipgh.org/mx/?page_id=367

[4] "PAIGH Pan-American Agenda 2023–2030," in Resolution 1, Update of the PAIGH Pan-American Agenda, approved by the 25th General Assembly, November 19–21, 2024, in Santiago, Chile. https://drive.google.com/file/d/1BQL28PLb4D5pEiqg6mJm-3mJX2ktNt1W/view

constitutes aggression against all others; the principle that international disputes should be settled by peaceful means; the recognition that justice and security are the foundations of lasting peace; the understanding that economic cooperation is essential to their well-being and prosperity; respect for human rights without distinction of any kind, as well as for the cultural identity of the countries of the continent; and, finally, the principle that the education of peoples must be directed toward justice, freedom, and peace. Furthermore, among its essential purposes, the OAS adopted the important mission of "Strengthening the peace and security of the continent".[5]

Regarding the Sustainable Development Goals of the United Nations 2030 Agenda, these were taken into consideration in aligning our Technical Assistance Program in the areas of research and training, in accordance with the provisions of our Pan-American Agenda 2023–2030.[6] Accordingly, we must recall the purposes for which the 17 Sustainable Development Goals were established. These interconnected goals seek to promote the prosperity and development of the nations of the world, eliminate destitution and poverty, hunger, and inequality among human beings, and safeguard planet Earth. In this regard, to contribute to the proper achievement of these goals, the PAIGH must continue fulfilling its institutional mission and redirect the activities of its Commissions, National Sections, Committees, and Working Groups in accordance with the United Nations Agenda.

Likewise, the general objective and guiding principles of the Strategic Plan of the Pan American Institute of Geography and History 2022–2025 were taken into account. This document was fundamental to the institutional reengineering process carried out during the aforementioned period.[7]

Finally, regarding the reengineering process undertaken at the PAIGH and its General Secretariat during the 2022–2025 period, the need to ensure continuity and consolidate the structural changes implemented throughout the institution was identified. It is important to recognize that this renewal referred to here encompassed all aspects and facilities of our institution.

Due to the above, a new General Objective was established to be achieved during the 2026–2029 administrative period. To ensure its proper implementation, the activities of the PAIGH General Secretariat were divided into three main areas:

5 Charter of the Organization of American States https://www.oas.org/xxxivga/spanish/basic_docs/carta_oea.pdf

6 United Nations 2030 Agenda "Sustainable Development Goals", [https://www.un.org/sustainabledevelopment/es/2015/09/la-asamblea-general-adopta-la-agenda-2030-para-el-desarrollo-sostenible/](https://www.un.org/sustainabledevelopment/es/2015/09/la-asamblea-general-adopta-la-agenda-2030-para-el-desarrollo-sostenible/?utm_source=chatgpt.com) United Nations Sustainable Development Goals Report 2023, [https://unstats.un.org/sdgs/report/2023/The-Sustainable-Development-Goals-Report-2023_Spanish.pdf](https://unstats.un.org/sdgs/report/2023/The-Sustainable-Development-Goals-Report-2023_Spanish.pdf?utm_source=chatgpt.com)

7 Strategic Plan of the Pan American Institute of Geography and History 2022–2025, prepared in 2020 by Antonio Campuzano Rosales, M.A., Secretary General during the period in question; available on the official PAIGH website; https://www.ipgh.org/mx/wp-content/uploads/2022/09/plan-estrategico-de-modernizacion-2-de-marzo.pdf

A. Scientific.

B. Financial.

C. Administrative.

Each of these areas will have guiding principles, strategies, and lines of action to ensure the proper achievement of the General Objective of this guiding document.

The General Objective of this Strategic Plan of the Pan American Institute of Geography and History 2026–2029... Towards the PAIGH Centenary is as follows:

General Objective

> *The Pan American Institute of Geography and History shall serve as a creator and disseminator of scientific knowledge in the Earth Sciences and History, for the benefit of peace and sustainable development among the nations of the Americas. It shall accomplish this through studies, training activities, and the work of its Commissions in its areas of interest, namely Cartography, Geography, History, Geophysics, and related sciences. Furthermore, it shall promote interdisciplinary cooperation among institutes throughout the Americas, similar international organizations, Member States, Observer States, civil society, academic institutions, and the private sector.*

Due to the above, at the internal level, the General Secretariat will seek to foster closer relations and greater collaboration among the General Assembly, the Authorities, the National Sections, as well as the Committees and Working Groups of this institution.

At the external level, the General Secretariat will promote closer relations with international scientific institutions and organizations, as well as with academic institutions, universities, and educational centers in the PAIGH Member States, in addition to Observer States and invited entities. Likewise, it will seek to expand collaboration with allied organizations within the Organization of American States and the United Nations.

It is important to clarify that these activities will be carried out in a broad democratic spirit and within a framework of respect for international law and the institutional principles of the PAIGH, while keeping in view the goal of contributing to the spirit of peace, well-being, development, and friendship among the nations of the Americas.

The foregoing will help reaffirm the purpose and essence of the PAIGH's founding in 1928, which have served as its beacon and guide throughout this century of existence and are summarized in our institutional motto: "**Science** in the **Service** of **Peace**".

Alignment of the Strategic Plan of the Pan American Institute of Geography and History 2026–2029... Towards the PAIGH Centenary with the Organic Statute and Current Regulations

In accordance with the current Organic Statute and regulations, and with the aim of ensuring continuity in the work carried out during the 2022–2025 period, including the results of the reengineering process completed in 2025, three fundamental areas of interest were established within our institution: Scientific, Financial, and Administrative. Each of these areas will have Central Guiding Principles to be fulfilled during the 2026–2029 period.

These Central Guiding Principles will serve as the foundation and framework for fulfilling the PAIGH's Mission and the General Objective of this work plan.

Scientific Area and Guiding Principles I and II

Guiding Principles were established for the Scientific Area, taking into consideration the provisions of the Organic Statute, which clearly defines the Mission of the PAIGH in Article 2; the provisions of Article 34, paragraphs 1 through 4, of the same document, and Article 12, paragraphs 1 through 4, of the Regulations of the General Secretariat; as well as the regulations currently in force.

Furthermore, alignment was ensured with the provisions of the Pan-American Agenda of the Pan American Institute of Geography and History 2023–2030, approved by the 25th General Assembly of the PAIGH in Santiago, Chile, in November 2024. This document guides institutional research, training, and scientific dissemination activities for the benefit of the Americas over the following five years and is aligned with the 17 Sustainable Development Goals of the United Nations and the resolutions adopted by the United Nations Committee of Experts on Global Geospatial Information Management (UN-GGIM). It is also based on the Charter of the Organization of American States, among other documents of the international community, as well as the provisions established in the resolutions issued by the PAIGH General Assembly.

Guiding Principle I

> *Create scientific knowledge in the Earth Sciences and History through research in the fields of Cartography, Geography, History, Geophysics, and related sciences; through diploma programs, training activities, research projects, and multidisciplinary studies of interest to the development of the Member States; with the aim of contributing to peace and development throughout our continent.*

Article 2, paragraph 1, of the Organic Statute, which establishes the Mission of the PAIGH as a creator of scientific knowledge, also specifies that these scientific studies and their results must be disseminated. Likewise, Article 34, paragraphs 1 and 11, of the same document, as well as Article 12, paragraphs 1 and 11, of the Regulations of the General Secretariat, establish that one of the functions of the Secretary General

is to publish the works sent to it by the General Assembly, the Commissions, and other technical bodies. In this regard, the provisions of Chapter XIII, Articles 59–61, of the Regulations of the Commissions must also be taken into account.

Guiding Principle II

Disseminate scientific studies in the Earth Sciences and History that are of interest to the American continent; resulting from the work of the Commissions for Cartography, Geography, History, and Geophysics, and their Committees and Working Groups, as well as the Technical Assistance Program; provided that they comply with the principles established in the PAIGH's regulatory framework and that the budget of this institution permits this.

Financial Area and Guiding Principle III

The financial area is a priority in this Strategic Work Plan, as it seeks to ensure the continued effective functioning achieved as a result of the reengineering process carried out during the 2022–2025 administration, which successfully managed the transition from the final year of the COVID-19 pandemic to the new reality of in-person activities.

Furthermore, mechanisms were strengthened to guarantee transparency, accountability, and the rational use of resources. Finally, the Financial Regulations and the Regulations of the Advisory Committee on Financial Planning and Evaluation (APEF) were amended and aligned with the current Organic Statute.

To safeguard these achievements, consideration was given to the provisions of the Organic Statute, specifically Articles 24, paragraphs 4 and 5; 34, paragraphs 19, 20, and 21; 56; and 58, as well as Article 12, paragraphs 24 through 26, of the Rules of Procedure for the General Secretariat; and the current Financial Rules of Procedure and the Rules of Procedure of the Advisory Financial Planning and Assessment Committee (APEF).

It is important to specify that the head of the General Secretariat is responsible for ensuring the sound financial condition of this international scientific organization. Therefore, in accordance with these regulations, the Secretary General shall prepare the necessary studies and proposals to be submitted to the General Assembly for the purpose of calculating the contributions to be made by the Member States. Likewise, the Secretary General shall prepare the draft annual budget for consideration by the General Assembly and, finally, shall arrange for an annual review of the PAIGH's financial statements through an external audit.

Based on the foregoing considerations, Guiding Principle III was established to ensure financial stability:

Guiding Principle III

Maintain sound institutional finances to ensure the institution's operational continuity, the funding of priority scientific research projects, and the fulfillment of the objectives for which the Institute was established.

Administrative Area and Its Guiding Principles IV, V, and VI

The Administrative Area is responsible for carrying out all activities that ensure the proper functioning of the PAIGH, almost all of which are conducted within the General Secretariat. Among the most significant activities are the following:

1. Internal relations and the proper functioning and organization of the Pan-American bodies of our Institute, as well as statutory meetings (General Assembly, Meetings of Authorities, Technical and Consultation Meetings of the Commissions, National Sections, among others).
2. Fulfill the mandates of the General Assembly.
3. Produce the PAIGH's publications.
4. Prepare all draft resolutions, studies, reports, administrative procedures, among others, necessary for the proper functioning of the institution.
5. External relations with the Organization of American States; with international scientific and academic organizations and institutions, and with the governments of Member States and Observer States, including agreements and memoranda of understanding.
6. Relations with the country hosting the PAIGH headquarters.
7. Preserve all tangible and intangible assets of the PAIGH, including the Palace and its bibliographic, periodical, and map collections, as well as museum artifacts of historical value.
8. The internal operations of the General Secretariat.
9. Rules and procedures of this institution and their.
10. Others.

It is important to note that the institutional relationship with the Organization of American States dates back to 1949, when an agreement was signed that made the PAIGH the first organization of the OAS, with a scientific and technical character, but with autonomy in its finances and internal governance, thus becoming the oldest organization within the Inter-American System, also taking into account the year in which our institution was founded. Furthermore, the “Agreement between the OAS and the PAIGH” of May 6, 1974, specifies in its provisions, among other matters, that this international scientific organization shall provide technical advice and available information within its areas of scientific expertise, as well as collaborate on publications.

Furthermore, in 1929, the Pan American Union requested that Mexico serve as the host country of the Pan American Institute of Geography and History. The Mexican authorities gladly accepted this commitment. That same year, the Preliminary Assembly was held in the Mexican Republic, during which the first Authorities of this institution were appointed, and an offer was made to construct a purpose-built building to house the newly established Institute.

On May 5, 1930, the PAIGH Headquarters Palace was inaugurated in the Tacubaya area, in the northwestern part of Mexico City. Since then, the United Mexican States has been the host country of this scientific organization, and the Palace has become a scientific landmark for the Americas for nearly a century. The foregoing, in itself, explains the importance of the relationship between our institution and Mexico.

It should be noted that the head of the General Secretariat shall serve as a liaison between the PAIGH bodies and the Member States, cooperate in the preparation of General Assembly meetings and Commission meetings, and foster cordial relations among all bodies and individuals of the Institute, the Government of the country hosting the headquarters, and the governments of other countries hosting the various PAIGH bodies, in order to ensure their proper functioning within a framework of respect and mutual cooperation.

The foregoing is in accordance with the provisions of the Organic Statute, specifically Articles 34, paragraphs 5 and 13; 41, 42, 43, 46, 47, 48, and 49; Article 9, paragraph 10, of the Rules of Procedure for the General Secretariat; and the Agreement between the PAIGH and the Government of the United Mexican States Concerning the Headquarters of the Institute, dated May 15, 1980. Accordingly, Guiding Principle IV was established:

Guiding Principle IV

Strengthen the global presence of the Pan American Institute of Geography and History, its relations with Member States and institutions of the Inter-American System of the Organization of American States (OAS), scientific organizations, and international academic institutions; with particular emphasis on its relationship with the PAIGH's host country.

One of the fundamental assets of our Institute is its tangible and intangible heritage (bibliographic, periodical, archival, museum, artistic, and cartographic collections, movable and real estate property, among others); therefore, in compliance with Article 34, paragraph 16, of the Organic Statute and Article 12, paragraph 21, of the Rules of Procedure for the General Secretariat, the head of the General Secretariat is instructed to maintain the PAIGH's infrastructure. Accordingly, the following Guiding Principle was established:

Guiding Principle V

Ensure the proper preservation of all the human resources and tangible and intangible assets of this institution, as well as the updating of the PAIGH's regulatory framework and doctrine.

It is important to recall that the PAIGH will celebrate its first centenary on February 7, 2028. The 23rd General Assembly of the PAIGH, held in the Republic of Ecuador (October 25–28, 2022), approved, through Resolution 13, the establishment of the Celebrations Committee "Reflection on the Earth Sciences and History... Towards the Centenary of the Pan American Institute of Geography and History 1928–2028". This ad hoc body has the mission of guiding the celebrations leading up to 2028 through

an agenda of concrete actions in the scientific, financial, and administrative areas. All of the foregoing shall be carried out in coordination with the General Assembly, the Authorities, the General Secretariat, the National Sections, institutes, and international organizations at the continental level.

Likewise, during the 99th Meeting of Authorities (July 4–6, Guatemala, 2023), the Articles of Incorporation for the Celebrations Committee was signed, appointing the authorities of the aforementioned Commemorative Committee, which currently comprises the positions of President, Vice President, Technical Secretary, and four Members.

Subsequently, the 24th General Assembly of the Pan American Institute of Geography and History (PAIGH), held in Santo Domingo, Dominican Republic (November 1st–2nd, 2023), instructed the Secretary General of the PAIGH, in his capacity as Technical Secretary of the PAIGH Centenary Celebrations Committee, to secure funds through donations or fundraising efforts undertaken for this purpose and to administer them for the commemoration, on the understanding that funds derived from the annual contributions made by each Member State may not be used, or to propose to the General Assembly the use of funds obtained from the sale of products, which shall be used exclusively for the purposes established in the agenda of concrete actions of the Celebrations Committee.

Guiding Principle VI

Coordinate the commemorative scientific and academic events Towards the Centenary of the Pan American Institute of Geography and History, to be held in 2028, with the aim of inviting the scientific community of our continent to reflect on the best way to serve peace and the development of our nations through the Earth Sciences and History.

Guiding Principles for the Pan American Institute of Geography and History for the 2026–2029 Period

This Strategic Plan of the Pan American Institute of Geography and History 2026–2029... Towards the PAIGH Centenary is based on six Guiding Principles, which are aligned with the Organic Statute, the current regulations, and the established General Objective. These principles shall guide the actions of all bodies and individuals of this institution, with the aim of fulfilling the mission, vision, and principles for which it was established. Accordingly, the Strategic Plan is presented in detail below:

General Objective

The Pan American Institute of Geography and History shall serve as a generator and disseminator of scientific knowledge in the Earth Sciences and History, for the benefit of peace and sustainable development among the nations of the Americas. It shall accomplish this through studies, training activities, and the work of its Commissions in its areas of interest, namely Cartography, Geography, History, Geophysics, and related sciences. Furthermore, it shall promote interdisciplinary cooperation among institutes throughout the Americas, similar international organizations, Member States, Observer States, civil society, academic institutions, and the private sector.

Guiding Principles:

In accordance with the three areas of action of the PAIGH (Scientific, Financial, and Administrative) set forth in Article 34 of the Organic Statute, the six Guiding Principles were aligned, as presented below:

Areas	Guiding Principles	
Scientific Area	I.	Create scientific knowledge in the Earth Sciences and History through research in the fields of Cartography, Geography, History, Geophysics, and related sciences; through diploma programs, training activities, research projects, and multidisciplinary studies of interest to the development of the Member States; with the aim of contributing to peace and development throughout our continent.
	II.	Disseminate scientific studies in the Earth Sciences and History that are of interest to the American continent; resulting from the work of the Commissions of Cartography, Geography, History, and Geophysics, and their committees and working groups, as well as the Technical Assistance Program; provided that they comply with the principles established in the PAIGH's regulatory framework and that the budget of this institution permits it.
Financial Area	III.	Maintain sound institutional finances to ensure the institution's operational continuity, the funding of priority scientific research projects, and the fulfillment of the objectives for which the Institute was established.
Administrative Area	IV.	Strengthen the global presence of the Pan American Institute of Geography and History, its relations with Member States and institutions of the Inter-American System of the Organization of American States (OAS), scientific organizations, and international academic institutions; with particular emphasis on its relationship with the country hosting the headquarters of the PAIGH.
	V.	Ensure the proper preservation of all human resources and both tangible and intangible assets of this institution, as well as the updating of its regulatory framework and doctrine.
	VI.	Coordinate the commemorative scientific and academic events Towards the Centenary of the Pan American Institute of Geography and History, to be held in 2028, with the aim of inviting the scientific community of our continent to reflect on the best way to serve peace and the development of our nations through the Earth Sciences and History.

Strategies and Lines of Action Established for the 2026–2029 Period

Guiding Principle I

Create scientific knowledge in the Earth Sciences and History through research in the fields of Cartography, Geography, History, Geophysics, and related sciences; through diploma programs, training activities, research projects, and multidisciplinary studies of interest to the development of the Member States; with the aim of contributing to peace and development throughout our continent.

Strategy 1

1.1 Promote the generation of scientific knowledge through diploma programs and training activities (scholarships), as well as research projects and studies conducted by the Commissions of Cartography, Geography, History, and Geophysics, approved by the Institute and in accordance with the rules and procedures of this institution currently in force, and the Regulations of the Technical Assistance Program.

Lines of Action

1.1.1 Encourage and promote the creation of scientific knowledge through the provision of diploma programs and courses supported by scholarships, as well as research conducted within the various Committees and Working Groups approved and proposed by their respective Commissions.

1.1.2 Provide support and follow-up for the work carried out by the PAIGH Commissions through their Committees and Working Groups, to ensure that it is conducted in accordance with the Regulations of the Technical Assistance Program and the Pan-American Agenda, making rational use of time, as well as of the human and financial resources provided by the PAIGH.

Strategy 2

1.2 The General Secretariat shall support the work of the Commissions in order to contribute to the scientific development of the National Sections, as well as their activities within the Member States.

Lines of Action

1.2.1 The General Secretariat shall support the Chairs of the Commissions in coordinating and carrying out the work undertaken by their Committees and Working Groups, in order to contribute to the development of Cartography, Geography, History, Geophysics, and related sciences within the Member States.

1.2.2 Encourage scientific and technical development in the Institute's areas of interest within the Member States themselves, through coordinated efforts between the Chairs of the Commissions and their counterparts within the National Sections.

Guiding Principle II

Disseminate scientific studies in the Earth Sciences and History that are of interest to the American continent; resulting from the work of the Commissions of Cartography, Geography, History, and Geophysics, and their committees and working groups, as well as the Technical Assistance Program; provided that they comply with the principles established in the PAIGH's regulatory framework and that the budget of this institution permits it.

Strategy 1

2.1 Disseminate the studies and research resulting from projects carried out through the Technical Assistance Program, coordinated by the Chairs of the PAIGH Commissions, as well as their Committees and Working Groups, with the aim of contributing to the development of Cartography, Geography, History, Geophysics, and related sciences within the Member States, the idea being to use various technological tools for communication matters.

Lines of Action

2.1.1 Coordinate with the Commissions the dissemination of the results and progress of scientific research conducted by the Institute, with the understanding that dissemination may be carried out through printed materials (to a minimal extent) and digital media (including websites, social media, digital platforms, and cyberspace), as well as through academic and scientific events, including lectures, presentations, exhibitions, among others.

2.1.2 Coordinate joint efforts between the General Secretariat and the Chairs of the Commissions of Cartography, Geography, History, and Geophysics to disseminate and publish works that, by virtue of their scientific and technical value, contribute to the development of the Member States, making them known to humanity through periodical publications (journals) and occasional publications (publication or co-publication in printed and digital book formats).

2.1.3 Strengthen the PAIGH's scientific journals through coordinated efforts among the General Secretariat, the Chairs of the Commissions, and the Editors Working Group, in order to maintain their academic and content quality.

Strategy 2

2.2 Disseminate, through the publication and co-publication of printed and digital books, works that contribute to the development of the Earth Sciences and History and that, by virtue of their value, are considered relevant to scientific development.

Lines of Action

2.2.1 Publish in book format (printed and/or digital) works that, by virtue of their scientific value, contribute to the development of the Institute's areas of interest.

Guiding Principle III

Maintain the finances of this institution in sound condition to ensure the institution's operational continuity, the funding of priority scientific research projects, and the fulfillment of the objectives for which the Institute was established.

Strategy 1

3.1 The General Secretariat shall ensure sound management of the finances of this institution in order to maintain a balance between income and expenditures, ensure the rational use of resources, and promote proper budget management.

Lines of Action

3.1.1 The General Secretariat shall secure the financial resources necessary to ensure the Institute's operations through the encouragement of and follow-up actions for membership fee payments by Member States and the pursuit of additional administrative revenue.

3.1.2 Continue maintaining a balance between income and expenditures to ensure sound finances and guarantee the Institute's viability in the immediate future..

3.1.3 The General Secretariat shall continue to comply with international financial regulations and the laws of the country hosting the headquarters, without prejudice to its diplomatic immunity.

Strategy 2

3.2 The General Secretariat shall ensure the rational use of financial resources, exercising strict economy in their management, with the aim of appropriately distributing budgetary items and ensuring the implementation of programs according to their importance and scientific value. Furthermore, it shall guarantee transparency, the checking of accounts, and the monitoring of the status of funds, with the support of internal and external auditors.

Lines of Action

3.2.1 Expenditure controls shall be established to maximize the use of resources, while simultaneously eliminating unnecessary expenses and budget items; this will generate savings to finance priority scientific projects and studies.

3.2.2 To ensure transparency, accountability, and the rational use of resources, the General Secretariat, in accordance with its powers, shall conduct an inspection through internal auditors (from the Advisory Financial Planning and Assessment Committee - APEF) and external auditors to guarantee transparency and sound budget management.

3.2.3 The General Secretariat shall oversee the implementation of the provisions of the Organic Statute, the Financial Regulations, the Regulations of the Advisory Financial Planning and Assessment Committee (APEF), and any other regulations of this institution within the organization itself; this measure shall apply to all bodies subject to its authority and supervision.

Guiding Principle IV

Strengthen the global presence of the Pan American Institute of Geography and History, its relations with Member States and institutions of the Inter-American System of the Organization of American States (OAS), scientific organizations, and international academic institutions; with particular emphasis on its relationship with the country hosting the PAIGH headquarters.

Strategy 1

4.1 Strengthen its image, prestige, and good reputation worldwide, while maintaining relations with governments, scientific and academic societies, and institutions of the Member States and Observer States.

Lines of Action

4.1.1 Push forwards closer relations and greater scientific or technical exchanges with each of the National Sections, with the aim of strengthening their importance within their respective States and, consequently, that of the Institute itself.

4.1.2 Encourage and support greater scientific or technical exchange with each of the delegations of the Observer States.

4.1.3 Establish and strengthen cooperative relations with intergovernmental organizations and other entities whose activities are compatible with the Institute's mission.

Strategy 2

4.2 Strengthen relations with the Organization of American States (OAS), in its capacity as one of its specialized organizations with technical and governance autonomy.

Lines of Action

4.2.1 Ensure that the recommendations of the OAS General Assembly and Councils are taken into consideration.

4.2.2 Encourage and support participation and the provision of technical advice, as well as the submission of scientific information to the OAS General Assembly, its Councils, and any other entity within the Inter-American System.

4.2.3 Provide direct, prompt, and unobstructed technical assistance to the Office of the Organization of American States in the Belize–Guatemala Adjacency Zone.

Strategy 3

4.3 The General Secretariat shall seek to maintain good relations with the Member State that hosts the Institute's headquarters.

Lines of Action

4.3.1 The General Secretariat shall seek to improve its relations with the authorities at the various levels of government of the United Mexican States, through the fundamental principles of courtesy, cooperation, and collaboration, within a framework of respect for the sovereignty and laws of the Mexican State, as the country hosting the PAIGH headquarters.

4.3.2 The General Secretariat shall maintain constant communication, cooperation, and coordination with the National Anthropology and History School (ENAH), the institution where the "José Toribio Medina" Bibliographic Collection is preserved (housed in the "Guillermo Bonfil Batalla" Library). Likewise, it shall do so with Mexico's Agricultural and Fisheries Information Service (SIAP), which houses the PAIGH Map Collection in its "Manuel Orozco y Berra" Map Library.

4.3.3 The General Secretariat shall promote its relations and scientific and technical exchanges with the countries hosting the Commissions, including the countries hosting the General Assembly, in order to support and collaborate with the Chairs of the aforementioned bodies in their relations with authorities at the various levels of government, institutions, and organizations of their respective Member States.

Guiding Principle V

Ensure the proper preservation of all the human resources and tangible and intangible assets of this institution, as well as the updating of the PAIGH's regulatory framework and doctrine.

Strategy 1

5.1 Maintain a cordial environment among staff and all bodies of the PAIGH.

Lines of Action

5.1.1 Guarantee the human and labor rights of personnel working at the PAIGH General Secretariat and take the necessary measures to improve their quality of life and professional and career development, recognizing that human resources are the most valuable asset of our institution.

Strategy 2

5.2 Ensure that the Headquarters Palace, as well as the movable and immovable property housed within it, are maintained in optimal operating condition and a good state of preservation.

Lines of Action

5.2.1 Conduct an assessment of the physical condition of the Palace in order to take the appropriate measures for its proper preservation.

5.2.2 Conduct a study of the current condition of the Institute's material assets, infrastructure, movable and immovable property, and archival, historical, artistic, bibliographic, periodical, and cartographic collections, in order to take the appropriate measures to ensure their inventory control and classification in accordance with international standards and those of the country hosting these headquarters, as well as their proper preservation; furthermore, commission any necessary restoration work to protect this institutional heritage.

Strategy 3

5.3 Ensure the preservation of the bibliographic, periodical, and cartographic collections belonging to the Institute that are housed outside the PAIGH Headquarters Palace, in order to guarantee that they stay in good condition to be consulted.

Lines of Action

5.3.1 Conduct an assessment of the current condition of the bibliographic and periodical collections of the "José Toribio Medina" Bibliographic Collection, housed at the "Guillermo Bonfil Batalla" Library of Mexico's National Anthropology and History School (ENAH). Carry out the necessary conservation work and take appropriate measures to expand the collection, while ensuring access to it for consultation and promoting the dissemination of its contents.

5.3.2 Conduct an assessment of the state of preservation of the Institute's cartographic collections housed at the "Manuel Orozco y Berra" Map Library, administered by Mexico's Agricultural and Fisheries Information Service (SIAP); carry out the necessary conservation work and take appropriate measures to expand the collection and ensure the dissemination of its contents.

Strategy 4

5.4 Review the PAIGH regulations, given that the entire institutional regulatory framework was aligned with the Organic Statute in force during the 2022–2025 administration, in order to verify that this alignment facilitates the effective operation of the institution.

Lines of Action

5.4.1 Review the Organic Statute to verify its implementation and continued relevance and, only in strictly necessary cases, propose the changes required for the proper functioning of our institution.

5.4.2 Review the PAIGH procedures, rules and regulatory framework in order to propose and implement the necessary amendments to bring them up to date, while maintaining their alignment with the Organic Statute.

Guiding Principle VI

Coordinate the commemorative scientific and academic events leading up to the Centenary of the Pan American Institute of Geography and History, to be celebrated in 2028, in order to invite the scientific community of our continent to reflect on the best ways to contribute to peace and the development of our nations through the Earth Sciences and History.

Strategy 1

6.1 Coordinate the scientific and academic events organized by the Committee for the Celebrations titled "Reflections on the Earth Sciences and History... Towards the Centenary of the Pan American Institute of Geography and History 1928–2028".

Lines of Action

6.1.1 The Secretary General shall seek to secure funds through donations or administrative efforts undertaken for this purpose and administer them for the commemoration of the PAIGH Centenary, with the understanding that, pursuant to instructions from the General Assembly, funds derived from the annual contributions of Member States may not be used for this purpose.

6.1.2 The head of the General Secretariat, in their capacity as Technical Secretary of the PAIGH Centenary Commemorations Committee, shall coordinate the scientific and academic events, with the support of the other authorities of the Committee and external advisors, if necessary.

6.1.3 With the aim of guiding the celebrations leading up to 2028, the Agenda of Concrete Actions for the PAIGH Centenary in 2028 will be updated to encompass the scientific, financial, and administrative areas, in order to ensure continuity of the work initiated by the General Secretariat on February 7th, 2025..